



ATC/AFOT - TAİK/DEİK WOULD LIKE TO THANK THE FOLLOWING

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## SUNDAY PROGRAM

3:00 PM - 5:00 PM	Registration & Pre-registration Open Foyer
3:00 PM - 5:00 PM	American Friends of Turkey Book Sale Open Foyer
2:45 PM - 3:45 PM	ATC Advisory Board Meeting Washington Room
3:45 PM - 4:45 PM	ATC Board of Directors Meeting Salon I
5:00 PM - 5:45 PM	ATC/TAİK Joint Board Meeting Salon I
7:30 PM - 8:30 PM	<p><b>Welcoming Reception</b></p> <p>Address: Turkish Chancery 2525 Massachusetts Avenue, NW Washington, DC 20006</p> <p>Transportation: Shuttle busses will depart from hotel entrance, starting at 7:00 PM. The last bus for the Chancery will depart at 7:30 PM. Return busses will depart from the corner of Belmont &amp; Massachusetts Avenues, NW starting at 8:00 PM.</p> <p><b>TICKETS MUST BE PRESENTED FOR ADMITTANCE</b></p>



## MONDAY PROGRAM AT-A-GLANCE

7:30 AM - 5:00 PM	Registration & Pre-registration Open Foyer
9:00 AM - 5:00 PM	American Friends of Turkey Book Sale Open Foyer
8:00 AM - 5:30 PM	Exhibits Open Foyer
8:15 AM - 9:45 AM	Welcoming Remarks and Keynote Addresses Salon II & III
9:45 AM - 10:00 AM	Plenary Session Break Foyer
10:00 AM - 11:15 AM	Opening Plenary Panel Salon II & III
11:15 AM - 11:45 AM	Morning Networking Break Foyer
11:45 AM - 1:00 PM	Session A-1 / Defense & Security Affairs 1 "U.S. and Turkish Security Policy: Shifting Threats, Shared Objectives, Continued Commitments" Salon I
11:45 AM - 1:00 PM	Session A-2 / Energy and Infrastructure 1 "Energy Issues for a Changing Region" Plaza
11:45 AM - 1:00 PM	Session A-3 / Banking & Finance Session 1 "Cross Border Investing: Real World Experiences of Large and Medium Sized Investors in Turkey and the U.S." Roosevelt
1:00 PM - 2:30 PM	Luncheon and Keynote Address Salon II & III
2:30 PM - 3:45 PM	Session B-1 / Defense & Security Affairs 2 "Defense Industrial Cooperation: Building on a Strong Foundation to Meet Future Challenges" Salon I
2:30 PM - 3:45 PM	Session B-2 / Energy and Infrastructure 2 "Renewable and Energy Efficient Programs" Plaza
2:30 PM - 3:45 PM	Session B-3 / European Union "Financial Crises: Does Turkey's EU membership still make sense?" Roosevelt
3:45 PM - 4:00 PM	Afternoon Networking Break Foyer
4:00 PM - 5:15 PM	Session C-1 / Defense & Security Affairs 3 "Defense Industrial Co-operation: Impact on Defense Acquisition Requirements and Turkey's 2023 Objectives" Salon I
4:00 PM - 5:15 PM	Session C-2 / Energy and Infrastructure Session 3 "Boosting the Bottom-Line: Industrial Energy Efficiency and the Near-Zero Zone" Plaza
4:00 PM - 5:15 PM	Pharmaceutical Committee Round Table Millenium Boardroom
7:30 PM - 10:00 PM	Annual Conference Reception & Dinner Foyer, Salon II & III



## MONDAY PROGRAM

### OPENING CEREMONY AND WELCOMING REMARKS

8:15 AM - 9:45 AM

Salon II & III

#### Welcoming Remarks:



**Ambassador Richard L. Armitage (Ret.)**  
Chairman, Board of Directors,  
American-Turkish Council



**Haluk Dinçer,**  
Chairman, Executive Board,  
Turkish-American Business  
Council (TAİK)



**M. Rifat Hisarcıkloğlu,**  
Chairman, The Union of Chambers  
and Commodity Exchanges of Turkey  
(TOBB), Foreign Economic Relations  
Board (DEİK)

#### Keynote Speakers:



**Jeffrey P. Pino**  
President,  
Sikorsky Aircraft Corporation



**Tuncay Özilhan**  
President,  
Anadolu Endustri Holding

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## MONDAY PROGRAM

### OPENING PLENARY PANEL

#### “Political Landscape”

10:00 AM - 11:15 AM

Salon II & III

#### **Moderator**

Joshua W. Walker

Senior Transatlantic Fellow, The German Marshall Fund of the United States

#### **Panelists**

United States Senator The Honorable Susan Collins (R-ME)

H. E. Ambassador Selim Yenel

Deputy Undersecretary, Ministry of Foreign Affairs

Dr. Philip H. Gordon

Assistant Secretary of State, Bureau of Europe and Eurasia Affairs

Nuri M. Çolakođlu

President, Dođan Media International

#### **AWARD PRESENTATION**

**Distinguished Career Award presented to:**

**Tuncay Özilhan**

**President, Anadolu Endustri Holding**

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FOREIGN ECONOMIC RELATIONS BOARD



## MONDAY PROGRAM

### **Session A-1 / Defense & Security Affairs 1**

**“U.S. and Turkish Security Policy: Shifting Threats, Shared Objectives, Continued Commitments”**

11:45 AM - 1:00 PM

Salon I

#### **Moderators**

Muharrem Dörtkaşlı

Chair, Defense Committee, Turkish-American Business Council

COL Jerry L. Kaffka USAF (Ret.)

Chair, Defense and Security Affairs Committee, American-Turkish Council

#### **Panelists**

BG Fethi Alpay

Defense and Air Attache, Embassy of the Republic of Turkey

Ambassador Alexander Vershbow

Assistant Secretary of Defense, International Security Affairs, U.S. Department of Defense

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## MONDAY PROGRAM

### **Session A-2 / Energy and Infrastructure 1** “Energy Issues for a Changing Region”

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11:45 AM - 1:00 PM

Plaza

#### **Moderators**

Charles D. Hartman

Chair, Energy and Infrastructure Committee, American-Turkish Council

Kürşat Özkan

Co-Chair, Energy & Construction Committee, Turkish-American Business Council

#### **Panelists**

Malone Mitchell 3rd

Chairman and Chief Executive Officer, TransAtlantic Petroleum

Hasan Köktaş

Chairman, Energy Market Regulatory Authority

Ambassador Richard L. Morningstar

Special Envoy of the United States Secretary of State for Eurasian Energy



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## MONDAY PROGRAM

### **Session A-3 / Banking & Finance 1**

“Cross Border Investing: Real World Experiences of Large and Medium Sized Investors in Turkey and the U.S.”

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11:45 AM - 1:00 PM

Roosevelt

#### **Moderators**

Koray Arıkan

Chair, Banking and Finance Committee, Turkish-American Business Council

Charles R. Johnston

Chair, Banking and Finance Committee, American-Turkish Council

#### **Panelists**

Ekim Alptekin

Executive Vice President, Eclipse Aerospace

Coşkun Dicle

Director, Corporate Affairs, Philip Morris Turkey

Fatih Özmen

Chief Executive Officer, Sierra Nevada Corporation

Jeffrey A. Safford

Deputy General Manager, AES



## MONDAY PROGRAM

### LUNCHEON

1:00 PM - 2:30 PM  
Salon II & III

**Introduction:**

Ahmet Göksun  
Regional President, Europe, Russia, India and Turkey, Emerging Markets Business Unit, Pfizer Inc.

**Keynote Speakers:**



**H.E. Ambassador Namık Tan**  
Republic of Turkey Ambassador  
to the United States



**The Honorable Francis J. Ricciardone**  
United States Ambassador  
to the Republic of Turkey

**Commercial Leadership Awards presented to:**

**Eclipse Aerospace Industries**  
**Accepting: Ekim Alptekin, Vice President**

**Sierra Nevada Corporation**  
**Accepting: Eren Özmen, Chairman and Fatih Özmen, Chief Executive Officer**

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## MONDAY PROGRAM

### **Session B-1 / Defense & Security Affairs 2**

“Defense Industrial Cooperation: Building on a Strong Foundation to Meet Future Challenges”

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2:30 PM - 3:45 PM

Salon I

#### **Moderator**

Ambassador James H. Holmes (Ret.)

President & CEO, American-Turkish Council

#### **Panelists**

Murad Bayar

Undersecretary for Defense Industries, Ministry of National Defense

Frank Kendall

Acting Undersecretary of Defense for Acquisition, Technology and Logistics

#### **MOU Signing Ceremony**

**Raytheon and Roketsan**

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## MONDAY PROGRAM

### **Session B-2 / Energy and Infrastructure 2** “Renewable and Energy Efficient Programs”

2:30 PM - 3:45 PM

Plaza

#### **Moderators**

Charles D. Hartman

Chair, Energy and Infrastructure Committee, American-Turkish Council

Kürşat Özkan

Co-Chair, Energy and Construction Committee, Turkish-American Business Council

#### **Panelists**

Mete Maltepe

General Manager, GE Energy Turkey

Süreyya Yücel Özden

Chief Advisor to the Board, GAMA Holding

Jeffrey A. Safford

Deputy General Manager, AES

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## MONDAY PROGRAM

### **Session B-3 / European Union**

“Financial Crises: Does Turkey’s EU membership still make sense?”

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2:30 PM - 3:45 PM

Roosevelt

#### **Moderator**

Tulu Gümüştekin

Member of the Board of Directors, American-Turkish Council

#### **Panelists**

H. E. Ambassador João Vale de Almeida

Head of Delegation, Delegation of the European Union to the United States

H. E. Ambassador Selim Yenel

Deputy Undersecretary, Ministry of Foreign Affairs

Cüneyd Zapsu

President and CEO, Cüneyd Zapsu Consulting



## MONDAY PROGRAM

### Session C-1 / Defense & Security Affairs 3

“Defense Industrial Co-operation: Impact on Defense Acquisition Requirements and Turkey’s 2023 Objectives”

4:00 PM - 5:15 PM

Salon I

#### Moderators

Muharrem Dörtkaşlı

Chair, Defense Committee, Turkish-American Business Council

COL Jerry L. Kaffka USAF (Ret.)

Chair, Defense and Security Affairs Committee, American-Turkish Council

#### Panelists

VADM William E. Landay III

Director, Defense Security Cooperation Agency

Sedat Gldođan

Deputy Undersecretary, Undersecretariat for Defense Industries, Ministry of National Defense

BG Fethi Alpay

Defense and Air Attache, Embassy of the Republic of Turkey

BGEN James E. Daniel

Chief, Office of Defense Cooperation, Turkey, U.S. European Command

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## MONDAY PROGRAM

### **Session C-2 / Energy and Infrastructure 3**

#### **“Boosting the Bottom-Line: Industrial Energy Efficiency and the Near-Zero Zone”**

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4:00 PM - 5:15 PM

Plaza

#### **Moderators**

Merryl Burpoe

Deputy Director, Russian and Eurasian Affairs, Department of Energy

Kürşat Özkan

Co-Chair, Energy and Construction Committee, Turkish-American Business Council

#### **Panelists**

Erdal Çalıköğlü

Deputy General Director, Energy Efficiency in Industry, General Directorate of Electrical Power Resources

Dr. Wisit Kumchai

Senior Energy and Sustainability Consultant, Shaw Environmental, Inc.

Hilmi Uğurtaş

Chairman of the Board, Izmir Ataturk Organized Industrial Zone (IAOIZ)



## MONDAY PROGRAM

### ANNUAL CONFERENCE RECEPTION & DINNER

Reception 7:30 PM - 8:00 PM

Foyer

Dinner 8:00 PM - 10:00 PM

Salon II & III

#### Introduction

Thomas A. Kennedy

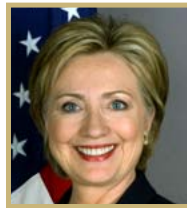
President, Integrated Defense Systems, Raytheon

#### Keynote Speakers:



**H.E. Ali Babacan**

Deputy Prime Minister for  
Economic and Financial Affairs



**The Honorable Hillary Rodham Clinton**

Secretary of State

#### Distinguished Citizen Award presented to:

**The Honorable Hillary Rodham Clinton**

**Secretary of State**

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## TUESDAY PROGRAM AT-A-GLANCE

7:30 AM - 6:00 PM	Registration & Pre-registration Open Foyer
9:00 AM - 5:00 PM	American Friends of Turkey Book Sale Open Foyer
8:00 AM - 5:30 PM	Exhibits Open Foyer
8:00 AM - 9:00 AM	Golden Horn Breakfast Salon I
9:15 AM - 10:30 AM	Tuesday Plenary Session "Bilateral Trade Policy" Salon II & III
10:30 AM - 11:00 AM	Morning Networking Break Foyer
11:00 AM - 12:15 PM	Bilateral Trade Session "Private Sector: Making Policy Work" Salon I
12:30 PM - 2:30 PM	Luncheon & Keynote Address Salon II & III
2:00 PM - 3:30 PM	Session E-1 / Defense and Security Affairs Session 4 "Industrial Perspective I: Industrial Participation and its Effect on Affordability" Salon I
2:00 PM - 3:30 PM	Session E-2 / Agribusiness and Food Industries Session I "Global Outlook - Implications for Agriculture" & "Global Sugar Policies and Future Expectations" Roosevelt
3:30 PM - 3:45 PM	Afternoon Networking Break Foyer
3:45 PM - 5:15 PM	Session F-1 / Defense and Security Affairs Session 5 "Industrial Perspective II: MRO Capabilities Provide Added Value for Defense Industrial Cooperation" Salon I
3:45 PM - 5:15 PM	Session F-2 / Infrastructure Session "Private-Public Partnerships: The New Project Model" Plaza
5:30 PM - 6:30 PM	FSI Reception *** By invitation only Location TBD
7:30 PM - 10:00 PM	Conference Closing Reception & Dinner Foyer, Salon II & III



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## TUESDAY PROGRAM

### **GOLDEN HORN BREAKFAST**

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8:00 AM - 9:00 AM

Salon I

Keynote Speaker:



**The Honorable Edward Whitfield (R -1st - KY)**  
Founder and Co-Chairman of the Congressional  
Caucus on Turkey and Turkish Americans

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## TUESDAY PROGRAM

### TUESDAY PLENARY SESSION

#### “Bilateral Trade Policy”

9:15 AM - 10:30 AM

Salon II & III

#### Introduction

LtGen (R) Hayrettin Uzun

General Manager, Turkish Armed Forces Foundation

#### Moderator

Professor Dr. Emre Alkin

Executive Consultant for Economics, Turkish Exporters Assembly; Vice Rector, İstanbul Kemerburgaz University

#### Panelists

Cemalettin Damlacı

Deputy Undersecretary, Ministry of Economy

Robert D. Hormats

Undersecretary of State, Economic, Energy and Agricultural Affairs

İlker Aycı

President, Investment Support and Promotion Agency of Turkey (ISPAT)

The Honorable Leocadia I. Zak

Director, U.S. Trade and Development Agency

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## TUESDAY PROGRAM

### **Session D-1 / Bilateral Trade Session** “Private Sector: Making Policy Work”

11:00 AM - 12:15 PM

Salon I

#### **Moderator**

Doreen Edelman

General Counsel, American-Turkish Council

#### **Panelists**

Rahşan Cebe

Chairman of the Board, American Business Forum in Turkey (ABFT)

Charles R. Johnston

Chair, U.S. -Turkey Business Council

Mustafa Mente

Deputy General Director, Turkish Exporters Assembly

Nuri Otay

Vice Chairman, Executive Board, Turkish-American Business Council (TAİK)

Peter Rashish

Vice President, Europe & Eurasia, U.S. Chamber of Commerce

Uğur Terzioğlu

Chairman, Turkish-American Business Association (TABA)

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## TUESDAY PROGRAM

### LUNCHEON

12:30 PM - 2:00 PM

Salon II & III

#### Introduction:

Nuri Otay,  
General Manager, Ford Otosan

#### Keynote Speaker:



H.E. İsmet Yılmaz  
Minister of National Defense

#### Thank you:

Jeffery A. Safford  
Deputy General Manager AES Energy Ltd.

#### Commercial Leadership Awards presented to:

##### Eclipse Aerospace Industries

Accepting: Ekim Alptekin, Vice President

##### Sierra Nevada Corporation

Accepting: Eren Özmen, Chairman and Fatih Özmen, Chief Executive Officer

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# FORD OTOSAN



## TUESDAY PROGRAM

### **Session E-1 / Defense & Security Affairs 4**

“Industrial Perspective I: Industrial Participation and its Effect on Affordability”

2:00 PM - 3:30 PM

Salon I

#### **Moderator**

LTG Lee McFann (Ret.)

Member, American-Turkish Council

#### **Panelists**

Mustafa Kemal Erçelik

Member of the Board of Directors, ALP Aviation

Muharrem Dörtkaşlı

President & Chief Executive Officer, Turkish Aerospace Industries

Larry A. Lawson

Executive Vice President and F-35 Program General Manager, Lockheed Martin Aeronautics Company

Mick Maurer

President, Sikorsky Military Systems

#### **Presentation**

Dinçer Batırbek

Aerospace Sector Manager, Department of Industry & Offsets, Undersecretariat for Defense Industries

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## TUESDAY PROGRAM

### **Session E-2 / Agribusiness and Food Industries Roundtable**

“Global Outlook - Implications for Agriculture” & “Global Sugar Policies and Future Expectations”

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2:00 PM - 3:30 PM

Roosevelt

#### **“Global Outlook - Implications for Agriculture”**

##### **Moderators**

Joseph Lukitsch

Chair, Agribusiness and Food Industries Committee, American-Turkish Council (ATC)

Davut Ökütçü

Executive Board Member, Turkish-American Business Council

##### **Panelists**

Sharyanne Nenon

Director, Europe and Eurasia, U.S. Department of Agriculture (Invited)

David J. Salmonsens

Senior Director, International Policy, American Farm Bureau Federation

Daniel B. Whitley

Deputy Director, Global Policy Analysis Division, Office of Global Analysis, U.S. Department of Agriculture

#### **“Global Sugar Policies and Future Expectations”**

##### **Moderators**

Joseph Lukitsch

Chair, Agribusiness and Food Industries Committee, American-Turkish Council (ATC)

Rint Akyüz

Chairman, Amylum

##### **Panelists**

Audrae Erickson

President, Corn Refiners Association

Ron Lord

Branch Chief, U.S. Department of Agriculture



## TUESDAY PROGRAM

### Session F-1 / Defense and Security Affairs 5

“Framework for Strategic Economic and Commercial Cooperation - How will it move forward?”

3:45 PM - 5:15 PM

Salon I

#### Moderators

Muharrem Dörtkaşlı

Chair, Defense Committee, Turkish-American Business Council

COL Jerry L. Kaffka USAF (Ret.)

Chair, Defense and Security Affairs Committee, American-Turkish Council

#### Panelists

Dr. İsmail Demir

General Manager, Turkish Technic

Paul Farsetta

Executive Vice President, Aftermarket and Business Development, Goodrich Aerostructures

Edward J. O'Donnell, Jr.

Vice President, F135 & F119 Business Development Military Engines, Pratt & Whitney

Onur Uranlı

Director, Global Route Development, UPS

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## TUESDAY PROGRAM

### **Session F-2 / Infrastructure Session**

#### **“Private-Public Partnerships: The New Project Model”**

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3:45 PM - 5:15 PM

Plaza

#### **Moderators**

Charles D. Hartman

Chair, Energy & Infrastructure Committee, American-Turkish Council

Süreyya Yücel Özden

Co-Chair, Energy and Construction Committee, Turkish-American Business Council (TAİK)

#### **Panelists**

Metin Ar

President, Garanti Securities

Aslı Başgöz

Partner, White & Case

William Phillips

Vice President, Construction Services, Parsons Transportation Group Inc.



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## TUESDAY PROGRAM

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### CONFERENCE CLOSING RECEPTION & DINNER

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Reception 7:30 PM - 8:00 PM

Foyer

Dinner 8:00 PM - 10:00 PM

Salon II & III

#### Introduction:

Christopher E. Kubasik

President and Chief Operating Officer, Lockheed Martin Corporation

#### Keynote Speaker:



**General Martin E. Dempsey**

Chairman of the Joint Chiefs of Staff

#### Distinguished Defense Award presented to:

**General Martin E. Dempsey**

**Chairman of the Joint Chiefs of Staff**

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## WEDNESDAY PROGRAM

8:00 AM - 9:30 AM	<p><b>Defense &amp; Security Affairs Breakfast</b> Salon I</p> <p><b>Introduction</b> Edward J. O'Donnell, Jr. Vice President, F135 &amp; F119 Business Development Military Engines, Pratt &amp; Whitney</p> <p><b>Speakers</b> Al Volkman Director, International Cooperation, Office of the Undersecretary of Defense, Acquisition, Technology and Logistics</p> <p>Sedat Gldođan Deputy Undersecretary, Undersecretariat for Defense Industries, Ministry of National Defense</p> <p><b>Closing Remarks</b> COL Jerry L. Kaffka USAF (Ret.) Chair, Defense and Security Affairs Committee, American-Turkish Council</p> <p>Muharrem Drtkařlı Chair, Defense Committee, Turkish-American Business Council</p> <p><b>Sponsored by:</b>  <b>Pratt &amp; Whitney</b> A United Technologies Company</p>
9:00 AM - 2:00 PM	<p><b>Interagency Briefing and Capitol Hill Luncheon</b> <i>ATC Golden Horn Members Only</i> Off-site</p>
6:00 PM - 8:00 PM	<p><b>Optional Cultural Event:</b> "Discovering Perge: Celebrating 65 Years of Excavations on Turkey's Mediterranean Coast" Exhibition, Lecture &amp; Reception \$50 per person <i>Under the gracious patronage of Ambassador and Mrs. Namık Tan, at the Embassy of Turkey Residence.</i></p> <p><b>Off-site:</b> 1606 23rd Street, N.W. Washington, D.C. 20036 <b>Ticket Sales:</b> at the American-Friends of Turkey B1ooth located in the Foyer. Tickets sold until Wednesday, November 2, 12:00noon.</p>